

HUBBARD COMMUNICATIONS OFFICE
Saint Hill Manor, East Grinstead, Sussex

RemLineo

HCO POLICY LETTER OF 18 SEPTEMBER 1980
ISSUE III

(Originally LRH OODs Item of 24 Feb 1970)

Esto Series 45

EST Os

An Est O has a definite job to do. He is not part of the division's lines. He hats, organizes, trains, sets up files, lines, and does all those establishment actions people need to really establish a division and maintain it.

If you want an Est O to go into gales of laughter, say "I am too busy to get hatted." Those papers and that enmest show that a 2 hours of hatting a day save a year of Dev-T non-production.

HCO over the world could not establish orgs. It can do its departmental functions. The answer is the Est O.

You'll be seeing a lot of this. Might as well know who these strange people are who keep insisting you find out about comm baskets and things.

L. RON HUBBARD
FOUNDER

Compiled and issued by
Sherry Anderson
Compilations Missionaire

for the

BOARDS OF DIRECTORS
of the
CHURCHES OF SCIENTOLOGY

BDCS:LRH:SA:bk
Copyright © 1970, 1980
by L. Ron Hubbard
ALL RIGHTS RESERVED